13FCONP 2/10/04

### FORM 13F

REGION EL MAY 1 4 2003

UNITED STATES SECURITIES AND EXCHANGE COMMISSIONFICE OF THE SECRETARY

Washington, DC 20549

NON-PUBLIC

# Form 13F COVER PAGE

Report for the Calendar Year or Quarter Ended: March 31, 2003

Check here if Amendment []:

This Amendment (Check only one.):

[] is a restatement

[] adds new holdings entries.

Institutional Investment Manager Filing this Report:

O3044235

Name: Atlantic Investment Management, Inc.

Address: 666 Fifth Avenue, 34th Floor, New York, NY 10103

# **Form 13F File Number: 028-06437**

The institutional investment manager filing this report and the person by whom it is signed hereby represent that the person signing the report is authorized to submit it, that all information contained herein is true, correct and complete, and that it is understood that all required items, statements, schedules, lists, and tables, are considered integral parts of this form.

PROCESSED

AUG 02 2004

THOMSON FINANCIAL

Person Signing this Report on Behalf of Reporting Manager:

Name:

Alexander J. Roepers

Title:

President

Phone:

212-484-5050

Signature, Place, and Date of Signing:

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May 13, 2003

Report Type (Check only one):

[X] 13F HOLDINGS REPORT. (Check here if all holdings of this reporting manager are reported in this report.)

[ ] 13F NOTICE. (Check here if no holdings reported are in this report, and all holdings are reported by other reporting manager(s).

[] 13F COMBINATION REPORT. (Check here if a portion of the holdings for this reporting manager are reported in this report and a portion are reported by other reporting manager(s).

Form 13F Summary Page

Report Summary

Number of Other Included Managers:

None

Form 13F Information Table Entry Total:

6

Form 13F Information Table Value Total:

\$411,138 (thousands)

List of Other Included Managers:

None

### FORM 13F INFORMATION TABLE

# CONFIDENTIAL TREATMENT REQUEST

|                           | Title of |           | Value      | Shares or |                 | Investment | Other    |           | Voting Autority |      |
|---------------------------|----------|-----------|------------|-----------|-----------------|------------|----------|-----------|-----------------|------|
| Name of Issuer            | Class    | CUSIP     | (X\$1,000) | PRN amt   | SH/PRN Put/Call | Discretion | Managers | Sole      | Shared          | None |
| Harsco Corp.              | com      | 415864107 | 92,723     | 3,041,100 | SH              | Sole       |          | 3,041,100 |                 |      |
| Cooper Industries CL A    | com      | G24182100 | 92,507     | 2,590,500 | SH              | Sole       |          | 2,590,500 |                 |      |
| Precision Castparts Corp. | ∞m       | 740189105 | 86,856     | 3,644,800 | SH              | Sole       |          | 3,644,800 |                 |      |
| Sonoco Products           | ∞m       | 835495102 | 58,457     | 2,793,000 | SH              | Sole       |          | 2,793,000 |                 |      |
| Black & Decker Corp       | com      | 091797100 | 58,352     | 1,673,900 | SH              | Sole       |          | 1,673,900 |                 |      |
| Textron Inc.              |          | 883203101 | 22,243     | 810,000   | SH              | Sole       |          | 810,000   |                 |      |